

Steering Committee

Meeting Minutes



June 4, 2018; 1:00 – 3:00 PM

Griffith Drive Building, 4755 SW Griffith Drive, Beaverton, OR

Steering Committee Attendance (Quorum reached: 17 of 26 active positions represented)

1. Jerry Allen, City of Beaverton Representative
2. Roy Brower, Metro Representative
3. Tammy Bryan, City of Hillsboro
4. Nancy Bush, Clackamas County Representative and Past SC Chair
5. Bob Cozzie, Public Safety Communications Discipline Representative and Past SC Chair
6. Jay Jewess, Private Sector (Utilities) Representative
7. Scott Johnson, Clark County and City of Vancouver Representative (2 votes)
8. Mike Mumaw, Emergency Management Representative
9. Courtney Patterson, City of Portland Representative
10. Steve Pegram, Columbia County Representative
11. Scott Porter, Washington County Representative
12. Kathryn Richer, Health System Representative
13. Tripp Robinson, Private Sector (Industry) Representative
14. Michelle Taylor (for Cara Sloman), NGO Representative
15. Alex Ubiadas, Jr., Program Committee Chair
16. Chris Voss, Steering Committee Chair and Multnomah County Representative

RDPO/PBEM Staff and Other Attendees:

17. Denise Barrett, RDPO Manager
18. Laura Hall, RDPO Sr. Administrative Specialist
19. Mike Phillips, PBEM Management Analyst
20. John Wheeler, Washington County EM Supervisor
21. Abigail Elder, Director of the Mayor's Office, City of Beaverton

1. **Welcome and Introductions** – Chris Voss, Steering Committee Chair
 - a. At 1:05pm, Chair Voss called the meeting to order, welcomed everyone, and asked for self-introductions.
2. **Administrative Items** – Chris Voss
 - a. Mr. Voss called the SC to review the March 5, 2018 meeting minutes. Hearing no objections, Mr. Voss called for a motion to approve them. Ms. Bush motioned to approve the minutes. Mr. Pegram seconded. The motion passed unanimously.
 - b. May 7, 2018 SC meeting minutes were reviewed. Mr. Porter noted that 'Kevin Sutherland' was the missing name on the roster. Scott Porter motioned to approve the minutes with this change. Jerry Allen seconded the motion. The motion passed unanimously.
3. **Portland Urban Area's Current Threat Picture** – Courtney D. Ramsay [\[SEE SLIDES\]](#)
 - a. Mr. Ramsay covered several potential threats for the Portland Metropolitan Region (PMR).
 - b. Rose Festival / Blues Fest at Tom McCall Waterfront Park.
 - i. A shooter does not need accurate aim when the target is thousands of people. The 2017 Las Vegas Shooting was an example. The Marriott provides a similar advantage for a shooter. Mr. Ramsey met with Portland Police and Marriott security to discuss security, and those meetings were very

productive. Patrol officers are most likely to engage with threat. The meeting with Marriott staff included discussion about corporate policies and procedures.

- ii. Use of SW 4th is commonly used during large events; threat actors look for repetition.
- iii. Unmanned Aerial Vehicles (UAVs) can be used for recorded or streamed surveillance. FAA regulations restrict use of UAVs within a few miles of a Class A location, but those regulations aren't followed.
- c. Critical Energy Infrastructure.
 - i. A threat actor could easily fly over and observe procedures; safety procedures are nearly non-existent.
- d. Terrorist Caused Forest Fires (A.K.A, Pyro-terrorism).
 - i. There is a trend of anonymous action – threat actors care less about being a martyr. Lighting a forest fire is as anonymous as it gets. Ember bombs could be scattered throughout an area and set off simultaneously to cause a sustained fire. The area between Portland and Gorge is susceptible to mass damage to forest, homes, businesses, and people. There is an indication that some California fires were not an accident last year (but arson or pyro-terrorism hasn't been proven).
- e. Cyber Security.
 - i. In Baltimore, the 911 system was attacked. They had to go back to manual operation. In Oregon, there are jurisdictions still using Windows XP, which is highly vulnerable. Even small areas can be attacked. Often the aim is to prove they can do it and post secure info online. PG&E recently led a campaign to protect organizations related to nuclear power. Malware targets personal routers of people working from home and connecting to a work network. Most people don't change their router password when they buy it. Often threat actors are local, disgruntled, young, fantasizing about fame, and anti-government.
- f. Ms. Barrett asked how Mr. Ramsay's job is going. Mr. Ramsay said he has changed the reporting system to make it more concise and relevant, and this has encouraged law enforcement to read reports and engage. He organized a Muslim cultural awareness day to counteract Islamophobia. City and County law enforcement have been cooperative.
- g. If there is a perceived threat, Oregon TITAN Fusion will do a free assessment of physical and network security for government organizations. They can assess physical facility and try to attack network. If it's an upcoming event, they will look for open source traffic about threat planning. With each event they look at recent current events and consider who that event might anger. An example is the U.S. pulling out of the Iran deal. This might create increased risk at an air show, which is a very patriotic event.
- h. Ms. Patterson offered to leverage Steering Committee (SC) relationships with large organizations. Ms. Barrett invited SC members to connect with Mr. Ramsay to get the info he disseminates.
- i. The group discussed the ineffectiveness of profiling. Mr. Ramsay noted that Oregon is getting away from profiling the people of color from certain countries and focusing more on types of behavior. He's seeing more training to address the fact that there is no clear profile. Crowd management security personnel often aren't certified and can't do pat-downs. They're being trained to notice odd behavior, such as sweatpants on a hot summer day. Ms. Patterson asked if FEMA and the DOD are taking this approach. Mr. Ramsay replied that FBI is changing some practices because of backlash about targeting certain populations.
- j. Mr. Ramsay listed Oregon's top three threats: forest fires, cyber threats, and active shooter/edge weapon events. While IEDs aren't a main threat, he recommends maximizing canines at any large event.
- k. Ms. Barrett encouraged the committee to engage with Mr. Ramsay and utilize TITAN Fusion services.

4. **Regional Emergency Management Partnership (REMP) – Melodie Hutmacher** [\[SEE SLIDES\]](#)

- a. Ms. Barrett explained the RDPO's relationship with the Integrated Partnership for Regional Emergency Management (IPREM) in Vancouver BC and REMP in Victoria.

- b. Ms. Hutmacher explained that REMP does regional planning, working with government agencies and any organization with need/interest in emergency management planning. She explained REMP's organizational structure, funding, mission, values, priorities, and goals, and shared 2017 annual report highlights. They are currently working on a regional concept of operations for how regional authorities will work together in a regional event. They're also working on an anonymous survey to measure regional public preparedness and a hazard, risk, and vulnerability assessment project.
- c. Like the PMR, their wildfire threat is very real. There is a lot of oil in that area. They also struggle with people taking cybersecurity seriously – many assume that no one would target that area.
- d. REMP and IPREM have many projects that overlap; the two groups coordinate and share resources. REMP is developing relationships with colleagues in New Zealand because of similarities between Victoria and Christchurch.
- e. Vancouver has already had large-scale evacuations from flooding and wildfire this year.
- f. REMP/IPREM have been working with RDPO on recovery planning, Regional MACS, and disaster debris management. The groups will continue to collaborate.
- g. Ms. Richer noted that Washington has dissolved their smaller health care coalitions and created two; she recommended REMP connect with them.

5. **Cascadia Rising Redux in 2022 – Scott Porter**

- a. OR/WA/ID have partnered to make request for FEMA support and involvement in revisiting Cascadia Rising in June 2022. They have sent nine letters so far. Andrew Phelps, Oregon EM Director, welcomes letters of support from other jurisdictions. Mr. Porter suggests submitting an RDPO Steering Committee letter.
- b. Ms. Patterson clarified that the state would get any FEMA funding, not local jurisdictions. She explained that PBEM did not get a lot of value out of the last exercise given how much time they spent planning for it. By days three and four, other jurisdictions were injecting resources into Portland at a rapid pace; it was confusing and chaotic. Mr. Porter noted that Mr. Phelps indicated a desire to make it much leaner. Mr. Johnson said CRESA would not participate unless everyone was using the same realistic timeline. If we need to exercise obtaining federal resources, it needs to start on day ten. The exercise had severe scope creep. Mr. Pegram expressed desire to see much more focus, such as transportation, fuel, or shelter. Several others voiced concerns about exercise design and planning. Ms. Patterson explained that PBEM could have skipped local planning and just reacted to state/federal support, but they created tons of planning for local scenarios. Mr. Johnson noted that CRESA gained valuable insight from such planning.
- c. Mr. Voss said that the SC can work on exercise design and preparation in the future and stated his support of drafting a letter. Mr. Porter recommended following up with another letter to Mr. Phelps at OEM advocating for better scenarios and using real-world resource management. Several committee members expressed concern about writing a letter to support the exercise without first addressing its flaws. The pros and cons of the order of the letters was discussed, as well as the pressure to participate. Mr. Mumaw noted that weighing in on the front end may provide ability to weigh in on exercise design.
- d. Mr. Voss volunteered to draft a few points and send them out to group for comment.

6. **REMTEC SOP Update – Denise Barrett on behalf of Kori Nobel**

- a. Ms. Barrett summarized the discussion about REMTEC's SOP at the last SC meeting. The Program Committee voted, but the Steering Committee did not. Mr. Voss explained his desire to pause before a vote. He believes the larger question is whether REMTEC is addressing county emergency management needs. He goes twice a year and doesn't see many other County EMs there. Should REMTEC be used for large-level planning effort?
- b. Ms. Barrett noted that the discussion was about clarifying the vote. Mr. Voss agreed that separation of Citizen Corps (CC) helps keep REMTEC's voting power limited to emergency managers.
- c. Chair Voss called for a motion to remove Citizen Corps from REMTEC to become a standalone work group under the Program Committee. Mr. Pegram moved to approve, Mr. Porter seconded, all agreed.

- d. Chair Voss called for vote on REMTEC SOP updates. Steve Pegram moved to approve the revised REMTEC SOP as written. Scott Porter seconded. The motion passed unanimously.

7. UASI FY'18 Grant Application Status – Denise Barrett

- a. The UASI FY18 application has been entered into the federal system and awaits OEM's review and additional information.
- b. On Wednesday, Portland City Council will approve the ordinance for PBEM to apply for the grant.
- c. FEMA now requires UASI grant recipients to include a cybersecurity project and engage Chief Technology Officers (CTOs)/Chief Information Officers (CIOs)/Chief Information Security Officers (CISOs) from the urban area. Ms. Patterson noted that the City of Portland gets hundreds of attacks per day and is resourced to deal with this. She recognized that smaller jurisdictions don't have cybersecurity experts on staff. She has already reached out to Portland's chief technology officer and others in the Bureau of Technology Services; they look forward to getting involved/offering their subject matter expertise to the RDPO. Ms. Barrett said the RDPO will try to engage SMEs in regional planning, threat analysis, and certain projects, such as the PSAP Cybersecurity Assessment Project.
- d. Mr. Porter said there was an attempt to create an RDPO technology committee a few years ago, and it didn't get off the ground. Mr. Voss wondered if there's already a group doing this work. Ms. Patterson suggested adding cybersecurity folks to PDCC meetings. Mr. Ubiadas says TriMet's cybersecurity expert asked for funding for penetration testing next year. All agreed that the timing may be right to try again for a technology committee. Mr. Tripp noted interest in the private sector from Intel and Nike. Mr. Ramsay said that involving private industry has not worked well in the past; they often must be convinced of the utility of working together.
- e. Ms. Barrett also noted FEMA's requirement to engage tribal communities and demonstrate how we are inclusive of the whole community. Mr. Porter noted that maritime security is now coming to us. Ms. Barrett revisited the need to work on creating a body that is more community-outreach/-resilience focused.

8. RDPO Updates – Denise Barrett

- a. The RDPO is short staffed but trying to close UASI FY'15 projects and hire a new grants coordinator.

9. Good of the Order – All

- a. Ms. Patterson announced that Somer Erickson will be starting soon as PBEM Business Operations Supervisor.
- b. Ms. Bush is working on legislation for debris management and rural boundaries. Cascadia Receding Exercise is June 5th and 6th. The same toxins in Salem last week were found in Sherwood (from Wilsonville water) this past weekend, but preliminary tests say it's at acceptable levels.

10. Adjournment – Chair Voss

- a. Chair Voss thanked Mr. Mumaw for hosting and adjourned the meeting at 3:00 pm.