



Federal Emergency Management Agency
U.S. Department of Homeland Security

FY 2021 HSGP Investment Justification

OR - Portland Urban Area

DRAFT - Not for submission to FEMA



Portfolio Information

I.A – Portfolio – Overall Investment Justification

Describe how this portfolio of investments and projects addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR).

The region has identified risks from earthquake, cyberattack, explosive devices, active shooter, pandemic disease, chemical or radiological release, transportation accident, landslide, severe weather, wildfire, and terrorism. The region has experienced threats of terrorism, multiple active shooter incidents, cyber intrusions, wildfires, severe weather events, civil unrest/protests, and a pandemic. The state's aging private sector critical energy infrastructure is concentrated in industrial lands along the Willamette and Columbia rivers, close to population areas and transportation hubs and is vulnerable to earthquakes and terrorism. The region has one SEAR 3 event, 166 SEAR 4 events, and 104 SEAR 5 events. The State and region have seen increased militia and extremist group activities. The Southern Poverty Law Center (SPLC) lists 11 active hate groups across the state, with 2 in the Portland region. In Washington, SPLC tracks 22 hate groups with 8 active statewide, and two groups in Clark County. The region is in the corridor for Bakkan oil trains and is at increased risk for hazmat incidents caused by rail accidents or acts of terrorism. See the Combatting Domestic Violent Extremism and Emerging Threats IJs for more details. Three scenarios, earthquake, cyberattack and multiple IED terrorism drive the region's 2020 THIRA. Identified gaps described in the regional 2019 and 2020 THIRA/SPRs, coupled with similar gaps and priorities in the region's Homeland Security Strategy (known as the RDPO 2019-2021 Strategic Plan), are the foundation for the region's UASI 2021 investment strategies. The region has incorporated cybersecurity, soft targets/crowded places, emerging threats, information and intelligence, and combatting domestic violent extremism in these investments. The investments bridge gaps within and maintain the following core capabilities: Planning, Critical Transportation, Economic Recovery, Public Information, Operational Coordination, Intelligence and Information Sharing, Cybersecurity, Incident Response, Operational Communications, Physical Protective Measures, Health and Social Services, and Community Resilience. Many regional capabilities have been tested, expanded, and improved by responding to the complex operational challenges experienced during the multiple, concurrent declared emergencies in the region during 2020-2021. Declarations in this period included: COVID-19 pandemic, multiple wildfires, civil unrest, and severe weather.

Portfolio Information

I.B - Identify the amount and percentages of funding that will be dedicated to Management and Administration expenditures.

Program	Requested Amount	M&A Amount	M&A Percentage	Subtotal (Requested Amount + M&A)
UASI	\$3,630,258	\$169,742	4.5%	\$3,800,000

Investment #1

Investment Information - Investment #1

II.A Investment Name: Regional Collaboration for Planning, Training and Exercise

II.B Investment Type: Standard Investment

I. Overview - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,564,283.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This investment builds upon existing regional preparedness planning and coordination efforts. The 2020 THIRA describes the Cascadia Subduction Zone (CSZ) earthquake; multiple, concurrent IED explosions or a cyberattack as our most significant threats for planning purposes. Impact estimates for these scenarios drive our regional planning and coordination investments. Projects support regional preparedness planning coordinated by the Regional Disaster Preparedness Organization (RDPO). RDPO engages all sectors and stakeholders across the region in developing and testing plans that reflect strategic priorities. The region's planning process applies a whole community approach, addressing the needs of children, older adults, pregnant women, and individuals with limited English proficiency, individuals with disabilities and others with access and functional needs. The 2016 regional Capability Assessment included a review of National and State Preparedness Reports, the THIRAs, and exercise after-action reports/improvement plans, etc. The resulting gap assessment formed the basis for priorities, goals, and objectives contained in the Regional Homeland Security Strategy (RDPO 2019-2022 Strategic Plan viewable at: [www.https://rdpo.net/planning](https://rdpo.net/planning)). All projects under this investment address gaps contained in the strategic plan. Priorities and Gap Assessments for the relevant capabilities include: Planning, 2019 SPR, High Priority, sustain; Operational Coordination, 2020 SPR, High Priority, 14% gap in engaging partners; Critical Transportation, 2019 SPR, High Priority, 50% gap; Economic Recovery, 2020 SPR-high priority, 60% target gap. The projects within this investment build on previous work in recovery planning, emergency transportation routes and expanding planning capability across the region by investing in planning/training/exercise and RDPO core positions. Regional and jurisdictional planning capabilities and capacities were deeply tested during the multiple, concurrent declared emergencies including COVID-19, wildfires, civil unrest/protests and severe weather during 2020-21. Planning impacts included: testing activation of all aspects of ECC functions, developing Incident Action Plans, activating regional multi-agency coordinating groups, hospital surge capacity and evacuation plans, mass testing and vaccination, evacuating people animals and livestock, mass sheltering, and fatality management. Mid-event and after-action reports are underway.

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,564,283.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Recovery Planning Part 2

Project Description: This project was initially proposed, approved and funded in the UASI 19 period. COVID-19 and the wildfires have displaced stakeholder availability for this work, so the UASI 19 project has been decommissioned and those funds have been reallocated. This project re-proposes the work for the UASI 2021 funding period. Implementation is anticipated to begin in January of 2022. That allows for the local jurisdictions to respond to and begin recovery from those emergencies, and incorporate lessons learned into this project. This project will develop county-level recovery frameworks for Clackamas and Washington counties. These two local frameworks build upon the Regional Recovery Framework which included county-specific recovery annexes. These two frameworks will also be consistent with, build on, and generally follow the structure of the National Disaster Recovery Framework and the State of Oregon's recovery plan. The project also includes tabletop exercises to test these planning products. This is the second of a three-phase project to roll out recovery planning across the five-county metropolitan region. The first phase involved developing the Regional Recovery Framework; the second phase delivers local pre-disaster recovery frameworks for Washington and Clackamas counties; the third phase delivers local recovery frameworks for Columbia, Clark and Multnomah counties and will evaluate these plans with tabletop exercises. The third phase will also culminate in a regional recovery exercise to validate the regional framework together with the local frameworks. The outcome of this proposal is that the county jurisdictions and the region will be better positioned to effectively and efficiently recover from medium and large-scale disasters.

Funding Amount: \$1,564,283.00

Subgrantee: Washington County Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Planning

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$180,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$180,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Plan

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Regional Planning and Coordination	None

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,564,283.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Regional Emergency Transportation Routes, Part 2

Project Description: This project will continue building a shared understanding of the current hazard risks in the region and resilience of Regional Emergency Transportation Routes (RETRs) to withstand changing environments and rapidly restore operations following a regional emergency. This project will build on the Phase 1 regional ETR planning work, which updated the regional ETR (RETR) designations for the five-county Portland-Vancouver region to include approximately 50 new routes (over 233 miles of new regional routes). Phase 1 evaluated potential routes with a range of connectivity, resilience, and equity criteria to establish a set of designated RETRs that connect Statewide Lifeline Routes in Oregon, local ETRs, and maintain access to state and regional critical facilities and essential destinations across the five-county region. The Regional ETR working group includes emergency management, transportation planning, and public works staff. As recommended by the Regional ETR Working Group and stakeholders consulted in Phase 1, this second planning phase will build a RETR Tiering Methodology and Prioritization Framework, develop and apply a GIS-based tiering methodology for comparing the different RETR segments throughout the region. The RETR Working Group and stakeholder groups will provide input about the tiering methodology and help define goals, objectives, and criteria to apply. Data and criteria from Phase 1 and the three-tiered framework used for ODOT's Seismic Lifelines Routes Project will be a starting point for this effort. This project will provide local, regional, and state government agencies with guidance about which roadways are most important for response and initial recovery following a major earthquake or other regional disaster (including a terrorism event). Tier 1 routes are the most critical roadways identified to provide regional coverage; Tiers 2 and 3 routes would increase the usability of the system and add access to other areas. The project will use GIS data compiled during Phase 1, including seismic impact analysis and other state and federal hazard datasets, population areas, locations of hospitals, fire stations, fuel storage facilities, disaster debris management sites and other critical facilities and essential services, and connections to other modes that will be important in a major emergency such as airports, marine ports, and freight routes. It will also use data and lessons learned from the social vulnerability index project and other similar projects underway across the region. The study will look at vulnerabilities across multiple hazards, key connections, and road capacity to prioritize routes that need to be made more resilient to facilitate response and recovery after a medium or large-scale disaster. This project will be informed by the results of the recent statewide Regional Resiliency Assessment Program (RRAP) of critical infrastructure and transportation systems in Oregon, development of a social vulnerability tool for the five-county Portland-Vancouver region and emergency fuel planning. The results of the upcoming UASI-funded transportation recovery project to disseminate the Transportation Recovery Toolkit developed by Portland State University's Transportation Research and Education Center (TREC) in collaboration with the Portland Bureau of Transportation (PBOT) and Bureau of Emergency Management (PBEM). That project will engage regional stakeholders in 2021 in training on the transportation recovery tool and will gather stakeholder feedback about transportation recovery priorities and methodologies. Finally, the project will also be coordinated with Metro's regional debris management plan priorities (e.g., clearing routes = debris removal). It will also directly inform the next update of Regional Transportation Plan (RTP) at Metro and the SW Regional Transportation Committee (RTC) plan in SW Washington.

Funding Amount: \$1,564,283.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Planning

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$250,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%

Training	\$.00	0%
Exercises	\$.00	0%
Total	\$250,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Plan
 Project Start Date: MARCH 2022
 Project End Date: FEBRUARY 2024
 Does this project require new construction, renovation, retrofitting or modifications of existing structure? No
 Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2019	Regional Planning and Coordination	Draft Routes Out to Stakeholder Review

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,564,283.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Plan/Train/Exercise

Project Description: This concept provides one full time position to each of three counties: Multnomah, Clackamas and Columbia. Positions will be within each county's emergency management program to support planning, training and exercise functions. Each county has specific and shared goals and objectives across planning, training and exercise. Multnomah: Planning-Focus on developing evacuation plan for the statewide critical energy infrastructure hub. Ensure vulnerable populations, including historically and currently underserved communities, are identified and engaged in the planning process. Exercise-Lead planning and facilitate a coordinated annual regional tabletop exercise testing county and regional plans for catastrophic events, including terrorist attacks. Develop after action and improvement plan. Support planning and delivering internal exercises in support of Cascadia Rising regional full-scale exercise. Coordinating Cascadia Rising planning, design and evaluation with regional partners and consultants. Training-Plan and coordinate internal emergency management training as needed for Multnomah County to ensure workforce readiness for disaster response and recovery. Clackamas: Planning-Coordinate and facilitate emergency fuel planning; Exercise-Participate in planning and implementation of an annual regional tabletop exercise testing county and regional plans for catastrophic events, including terrorist attacks. Develop after action and improvement plan. Support planning and delivering internal exercises in support of Cascadia Rising regional full-scale exercise. Coordinating Cascadia Rising planning, design and evaluation with regional partners and consultants. Training-Plan and coordinate internal emergency management training as needed for Clackamas County to ensure workforce readiness for disaster response and recovery. Columbia: Planning-Coordinate with the UASI 2020 Damage Assessment Project activities; expand the Columbia County damage assessment program to include pre-incident property values using common GIS taxonomy across the county emergency management enterprise. Catalog critical infrastructure. Support regional recovery project activities. Exercise-Participate in planning and implementation of an annual regional tabletop exercise testing county and regional plans for catastrophic events, including terrorist attacks. Develop after action and improvement plan. Support planning and delivering internal exercises in support of Cascadia Rising regional full-scale exercise. Coordinating Cascadia Rising planning, design and evaluation with regional partners and consultants. Training-Plan and coordinate internal emergency management training as needed for Columbia County to ensure workforce readiness for disaster response and recovery.

Funding Amount: \$1,564,283.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Planning

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$313,395.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$313,395.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Initiate

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Collaborative Regional Planning, Training and Exercise	Not Implemented yet

II. Project Management - Investment # 1

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$1,564,283.00

All of the requested funding must be associated with specific projects.

Project # 4

Project Information - Project # 4

Project Name: RDPO Core Staffing

Project Description: This project improves the region's ability to implement and coordinate all-hazards regional planning and preparedness efforts through the Portland Urban Area Work Group, known locally as the Regional Disaster Preparedness Organization(RDPO). This proposal aligns with the regional strategy goal to strengthen and sustain regional disaster preparedness coordination, collaboration and governance and addresses objectives that ensure alignment, improve communications and connections between multi-jurisdictional, multi-discipline entities within the region. This project represents the staffing and operational costs to provide complex technical assistance, planning, project management, communications and coordination for regional partners and stakeholders. This project funds: 1.00 FTE RDPO Planning Coordinator to provide project management and planning technical expertise to regional and county level projects and overall coordination of THIRA/SPR data collection and analysis, .50 FTE to provide communications expertise and coordination for the Disaster Messaging Work Group, and manage communication projects including Public Alerts, 1.00 Administrative Specialist to collect, clean and analyze THIRA/SPR data and upload to data platform, record minutes for Program, Steering and Policy committees, manage the RDPO website, and publish the RDPO weekly update, 1.00 FTE to provide procurement and contracting support to RDPO staff and stakeholders. This position develops, posts and coordinates the evaluation of requests for proposals and other procurement tasks.

Funding Amount: \$1,564,283.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Planning

Capability Building: Sustain

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$820,888.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$820,888.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: MAY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone

(End of Investment # 1.)

Investment #2

Investment Information - Investment #2

II.A Investment Name: Regional Incident Response Coordination

II.B Investment Type: Standard Investment

I. Overview - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$225,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This investment supports the region in continuing to build and maintain critical incident response core capabilities. The Portland Urban Area's 2019 THIRA, under the CSZ earthquake scenario, estimates: more than 50 organizations are involved in incident management, 4,655 people require rescue, and 100,000 people need evacuation. The explosive devices scenario describes a simultaneous terrorism attack in three separate locations. Estimated impacts include a minimum of seven organizations involved in incident management, 20 fatalities and 300 people affected. Incidents of this scope and scale require advanced capabilities in operational coordination and operational communications. The 2019 Stakeholder Preparedness Review assessed these capabilities as High Priority/Medium Capability. Neither of these capabilities was included in the 2020 THIRA/SPR review. Progress on these capabilities has been tested, expanded, and improved by responding to the complex operational challenges experienced during the multiple, concurrent declared emergencies in the region during 2020-2021. Declarations in this period included: COVID-19 pandemic, multiple wildfires, civil unrest, and severe weather. Operational coordination structures included: Regional Multi-Agency Coordinating Group ("Big" MAC) and their related discipline specific multi-agency coordinating groups: Health and Medical MAC, Public Health MAC, the Joint Information Coordination and System, and the Animal MAC Group. These groups are multi-jurisdictional and multi-disciplinary. The RMAC-G issued region-wide Situation Reports with varying frequency based on operational need. These events required multi-jurisdictional/discipline operational coordination related to: Planning, Public Information and Warning, Logistics and Supply Chain, Mass Evacuation, Operational Communications, Volunteer and Donation Management, Critical Transportation, Public Health, Healthcare and EMS, Health and Social Services, Intel and Info Sharing, Situational Assessment, Fatality Management, Fire Management and Suppression. Mid-Event and After-Action Reports are underway to glean lessons learned and plan improvements.

II. Project Management - Investment # 2

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$225,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: 911 Resiliency

Project Description: Based lessons learned from the multiple, complex, concurrent declared emergencies in 2020-21, the Regional Disaster Preparedness Organization and the Portland Area Dispatch Consortium recognize a need to develop a strategic plan to ensure regional resiliency for the 911 phone system, Computer-added Dispatch (CAD) capabilities, radio consoles and the buildings infrastructure to support it. During the multiple concurrent wildfires in Clackamas County (and statewide), the Clackamas County 911 Center had to be evacuated due to it's proximity to the evacuation zones and hazardous smoke. Additionally, implementation of COVID-19 and associated workplace safety measures had significant impact on 911 Center's staffing and operations. This project is a multi-year, multi-jurisdictional approach to strategic planning to identify strengths and gaps, and build a plan to mitigate and strengthen 911 center capabilities to withstand threats to service disruption and ensure smooth, continuous operational capabilities. Phase 1: Planning, 1a. Hire consultant to facilitate a strategic plan for PDCC to focus on: Regional goals for the CAD2CAD and the desired future capabilities; identify future regional projects and needed investments; Consider potential governance changes; Study NextGen 911 technology options to identify the costs/benefits of each potential option and whether it should be completed at the state level or at the regional level; Plan for the implementation of new technology.

Funding Amount: \$225,000.00

Subgrantee: Clackamas County Department of Communications

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Communications

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$225,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$225,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 2.)

Investment #3

Investment Information - Investment #3

II.A Investment Name: Intelligence and Information Sharing

II.B Investment Type: Information and Intelligence Sharing and Cooperation Investment

I. Overview - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$308,740.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$308,740.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The Portland area has been embroiled in public protests over the past year. The federal DOJ has charged over 70 individuals with federal crimes related to violent protests in the same period. Post-election and post Derek Chauvin trial verdicts have triggered a renewal of aggressive, sometimes violent protests across the city. Three Portlanders have been charged to date with involvement in the January 6th insurrection event at the national Capital. Bias crimes and related incidents are up 336% across the state and up 250% in Portland. Oregon Public Broadcasting reported in March [2020], nearly 18% of the reports came from the state's Asian American and Pacific Islander community. In April [2020], that number climbed to nearly 20% as fear over the coronavirus spread. Other examples of racist or xenophobic violent crimes within the region include: May 26, 2017, a white man fatally stabbed two men and injured a third after he was confronted for shouting racist and anti-Muslim slurs at two teenage black girls on a TriMet light rail train. Willamette Week reported, January 3, the Multnomah County district attorney charged Jasmine Campbell, 23, with bias crime for allegedly forcibly removing a Muslim woman's hijab, attempting to choke her with it. The Intelligence and Information Sharing priority area is addressed through our proposed Titan Fusion Center Analyst position. This position works closely with law enforcement agencies, fusion centers, and other intelligence sources to synthesize and disseminate actionable threat information. This investment builds upon previous investments and continues intelligence and information sharing support to the region, including potential or actual threats of terrorism. The investment funds .50 FTE intelligence analyst at the Oregon TITAN Fusion Center and aligns with the region's 2019 THIRA under the Intelligence and Information Sharing and Interdiction and Disruption core capability targets. Additionally, the region's investment in the CAD2CAD project facilitates rapid and efficient information sharing across agencies and disciplines in support of seamless mutual aid between jurisdictions. The 2020 SPR assessed the Intelligence and Information Sharing capability as a medium priority with 33% gap remaining in both targets and Interdiction and Disruption as a medium priority, with a 67% gap in target capability.

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$308,740.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Intelligence and Information Sharing (Titan Fusion Center)

Project Description: This project will fund .50 FTE of a Research Analyst 3 to support the Portland UASI/RDPO region. This position will be employed and managed by the Oregon Department of Justice/Oregon Terrorism Threat Assessment Network (TITAN) Fusion Center (OTFC) with the duration of one year. The Oregon TITAN Fusion Center is the State of Oregon's Department of Homeland Security (OHS) and Governor's designated Fusion Center, part of the National Network of Fusion Centers. The OTFC is located within the Oregon Department of Justice/Criminal Justice Division in Salem, Oregon. The grant funds will be used to fund .50 FTE (RA-3) to include salary, fringe, phone, transportation and training/equipment costs.

Funding Amount: \$308,740.00

Subgrantee: Oregon Department of Justice

Grantee Type: Other State Agency (Non-SAA)

Project Location: 97301

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Build

Deployable: Yes

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$71,080.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$71,080.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Plan

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 3

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$308,740.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: CAD2CAD

Project Description: This project brings the Oregon State Policy (OSP) into the regional CAD to CAD with full bi-directional integration including call and unit sharing. This expansion enhances the capabilities of the CAD system by facilitating rapid information sharing, situational awareness, improved coordination of response across multijurisdictional lines and mutual aid sharing of resources between public safety answering point centers. Currently, OSP's dispatch center handles 26,000 services calls/year in the region. These calls are run with little visibility to the regional primary PSAPS. Sharing of information and mutual aid requests are handled by phone. This makes sharing and requesting time sensitive information cumbersome and delayed. Once they are established on the CAD to CAD, all partner agencies will be able to communicate in real time. This project will enhance coordination of multiagency responses, such as highway pursuits, motor vehicle accidents, protest responses, requests for cover or medical assistance. The Portland Area Dispatch Center Consortium (PDCC) leverages technology to facilitate mutual aid being provided in the region while significantly decreasing the time it takes to make each request. Sharing resources across jurisdictional borders provides for better utilization of those resources which provides better/faster service to residents. With agencies that have automated CAD dispatch, the goal is requesting agencies have real time, accurate status, and location of all available units and builds them into their normal response plan. With automated dispatch, a unit would seamlessly be dispatched to an incident with no interaction from the lending dispatcher. This will reduce the time it takes to utilize mutual aid so there is no difference in using any specific PSAP resource or another jurisdictions. The PDCC is exploring utilizing this system to provide automated cross-jurisdictional and cross-discipline notification/requests for events based on sets of circumstances to better provide the region with situational awareness.

Funding Amount: \$308,740.00

Subgrantee: Clackamas County Department of Communications

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Operational Communications

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$75,000.00	31.56%
Equipment	\$162,660.00	68.44%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$237,660.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Regional Incident Response and Recovery	2020 project has not been implemented yet

(End of Investment # 3.)

Investment #4

Investment Information - Investment #4

II.A Investment Name: Combating Domestic Violent Extremism

II.B Investment Type: Standard Investment

I. Overview - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$285,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$285,000.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

Oregon has a history of extremism with multiple groups active across the state and within the Portland region. The Klu Klux Klan was active in the state beginning in the 1920s with frequent public events establishing social and institutional racism still entrenched today. The Southern Poverty Law Center (SPLC) lists eleven hate groups active across the state, with two active in the Portland region. In Washington, SPLC tracks twenty-two hate groups with eight active statewide, and two groups in Clark County. The Armed Conflict Location & Event Data (ACLED) organization characterized Oregon as one of five states at highest risk for risk of increased militia activity in the 2020 election and post-election period. Between May and Nov 2020, the City of Portland responded to 30 declared riots and made 960 arrests. The federal DOJ has charged over 70 individuals with federal crimes related to violent protests in the same period. Post-election and post Derek Chauvin trial verdicts have triggered a renewal of aggressive, sometimes violent protests across the city. Three Portlanders to date have been charged with involvement in the January 6th insurrection event at the national Capital. Extremist groups active in the Portland/Oregon area include: Proud Boys-right wing street movement, active in street brawls, protest violence; Boogaloo Bois-right wing libertarian movement, active in street brawls, protest violence; Peoples Rights/American Patriot Militia, armed occupation, and damage to federal property in Eastern Oregon; QAnon-right wing, online conspiracy theory. Associated with January 6th insurrection, proponents are present at Portland protests and riots. The FBI identified QAnon as a potential terrorist threat; Antifa-left wing, anti-government street movement. Active in street brawls, protest violence, property damage. FBI characterizes Antifa as an ideology not an organization; Timber Unity, pro-logging, anti-climate change movement, protests, threats of violence, leadership associated with other known right-wing extremists; Earth Liberation Front, last known action, 2009; Animal Liberation Front, presumed active, but no new information is publicly available. The 2019 SPR assessed Intelligence and Information sharing as a high priority with a 50% capability gap. Given the concern about these groups growing presence and influence, this investment will be a key component in effectively monitoring and disrupting potential or actual vio

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$285,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Combating Domestic Violence Extremism (Titan Fusion Center)

Project Description: This project will fund .5 FTE Research Analyst 3 to support the Portland UASI/RDPO region. It is estimated this portion of the position will focus on collecting, analyzing and disseminating information related to domestic violent extremism in the region. This position will be employed and managed by the Oregon Department of Justice/Oregon Terrorism Threat Assessment Network (TITAN) Fusion Center with the duration of one year. The Oregon TITAN Fusion Center is the State of Oregon's Department of Homeland Security (OHS) and Governor's designated Fusion Center, part of the National Network of Fusion Centers. The center is located within the Oregon Department of Justice/Criminal Justice Division in Salem, Oregon. The grant funds will be used to fund .50 FTE to include salary, fringe, phone, transportation and training/equipment costs.

Funding Amount: \$285,000.00

Subgrantee: Oregon Department of Justice

Grantee Type: Other State Agency (Non-SAA)

Project Location: 97301

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Build

Deployable: Yes

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$71,081.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$71,081.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

II. Project Management - Investment # 4

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$285,000.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Combating Domestic Violent Extremism (Project TBD)

Project Description: The Regional Disaster Preparedness Organization, in collaboration with the Law Enforcement Work Group, the Titan Fusion Center, and the Equity and Inclusion subcommittee of the RDPO Steering Committee will convene a task force to develop a project proposal to assess the development, growth, network and activities of active or potentially active domestic violent extremism groups and begin to develop intervention strategies to reduce risk of violence and improve public safety across the region. This task force will engage over the summer of 2021 and early fall to conduct this work, with a final project included in the December 2021 BSIR.

Funding Amount: \$285,000.00

Subgrantee: Portland Bureau of Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Intelligence and Information Sharing

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$213,919.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$213,919.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Initiate

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 4.)

Investment #5

Investment Information - Investment #5

II.A Investment Name: Emerging Threats

II.B Investment Type: Emergent Threats Investment

I. Overview - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$190,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$190,000.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This investment addresses the Emerging Threats priority area by mitigating the risk of injuries or deaths by protecting large gatherings against vehicle-borne threats (vehicle-ramming attacks and vehicle-borne improvised explosive devices, or vehicles unintentionally striking pedestrians). Both planned events and spontaneous gatherings (for example, protests) have been subject to intentional ramming attacks. Foreign and increasingly domestic terrorist organizations advocate and enact this strategy due to its minimal capability requirements and potentially catastrophic consequences. ¿OCIA cannot discount the influence that previous attacks may have on inspiring others to conduct similar vehicle-ramming attacks. Following protests arising from the death of George Floyd between May 27, and August 27, 2020, media reports document 104 vehicle ramming incidents across the US. Across the Pacific NW, there have been eight incidents related to protests since May 27, 2020: Portland, June 9, 2020 Driver passes Portland protest blockade on I 84 sideswiping Subaru, altercation ensues. Portland, June 17, 2020 A man drove a car into a crowd of Portland protesters, injuring 3. Medford, June 1, 2020 meeting sees calls for mayor's resignation; some openly carrying asked to leave. Anacortes, WA, May 30, 2020 Anacortes protest takes turn for worse. Seattle, June 3, 2020, KUOW - Several drivers have accelerated toward Seattle protesters this month. Nationwide, concerns grow. Seattle, June 7, 2020, Felony assault charge for Seattle man accused of shooting protester after driving into crowd. Seattle June 10, 2020 Driver Speeds Toward Youth at Protest, Bike Brigade Uses Their Bodies and Bikes to Stop Him Seattle, July 4, 2020 Driver Speeds Toward Youth at Protest, Bike Brigade Uses Their Bodies and Bikes to Stop Him. Seattle October 27, 2020 Police: Person reportedly hit by car during protest outside West Precinct. The region is not adequately prepared to protect against these increasing tactics. In the 2019 SPR, On-Scene Security, Protection and Law Enforcement capability was rated as a low priority, minimal gaps, and not assessed in 2020, however, in light of the growing threat, this will likely be reassessed in the 2021 THIRA/SPR process.

II. Project Management - Investment # 5

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$190,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Vehical Barriers (Emerging Threats)

Project Description: This project equips the RDPO five-county region (Clackamas, Clark, Columbia, Multnomah, and Washington Counties with all local sub-jurisdictions within) with a shared capability to rapidly deploy effective anti-vehicle barrier systems to protect people attending parades, sporting events, ceremonies, summer markets, elections, protests or other public gatherings from vehicles-borne attacks (vehicle ramming attacks, vehicle-borne improvised explosive devices, etc.) or accidental (i.e. reckless or drunk driving, etc.). The purchase includes anti-vehicle barriers, rapidly deployable by a single person using one of the haulers, on four drop-deck trailers. The equipment is classified under the FEMA Authorized Equipment List (AEL) code of 14SW-01-WALL: Fences; Jersey Walls. Project goals: 1. Protect people from vehicle ramming attacks by denying vehicles access to gatherings; 2. Protect people from improvised explosive devices by providing standoff distance; 3. Protect people from reckless, drunk, or other dangerous driving accidents; 4. Build resilience in our communities to conduct public gatherings without fear of attack. Intended outcomes are that lives are protected or saved from vehicle-borne threats, particularly vehicle ramming attacks. The Transportation Security Administration (TSA) recently published the 2019 document Vehicle Ramming Attacks: Threat Landscape, Indicators, and Best Practices for Countering the Threat which highlights the recent dramatic increase in vehicle ramming attacks in western countries: Terrorism-inspired vehicle ramming attacks in the West have increased at an alarming rate. From 2013 through 2017, terrorists carried out twenty-five known vehicle ramming attacks in North America and Western Europe, resulting in 156 fatalities and 790 injuries. Sixteen of these attacks occurred in 2017 alone. Given the national attention over the past few years on Portland protests and documented recent incidents in the Pacific NW, the risk in the region is significant.

Funding Amount: \$190,000.00

Subgrantee: Portland Police Bureau

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Physical Protective Measures

Capability Building: Build

Deployable: Yes

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$190,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$190,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 5.)

Investment #6

Investment Information - Investment #6

II.A Investment Name: Cybersecurity

II.B Investment Type: Cybersecurity Investment

I. Overview - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$285,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$285,000.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

John Sabino, with Splunk summed it up, The sudden arrival of the COVID-19 pandemic forced every organization to think digitally. Digital transactions, digital collaboration, even the most forward-thinking, modern organizations were not expecting to go all-virtual, all at once. Yet those that could adapt in this way were the most fortunate. This federal priority area aligns with our regional 2019 SPR assessment of cybersecurity as high priority, low capability. Oregon TITAN Fusion Center (OTFC) data indicates there were fourteen cases of malicious intrusion between October 2018 and March 2020 that required incident response and/or forensic examination. Additionally, the Security Operation Center notified on 697 instances of potentially malicious cyber activity affecting Oregon state, local or tribal governments. Media reports identify four cyber-attacks on local or state government agencies in Oregon. The real breadth of cyber crimes in our region is unknown. With the recent virtual environment taking over everyone's lives, there has definitely been an increase in internet crimes against children. The analyst position will help identify intelligence gaps, cyber mission priorities, and how we can complement the FBI and US DHS cyber teams already working in Oregon. This project that will support 1.00 FTE Cybersecurity Analyst to coordinate cybersecurity assessments and develop mitigation strategies for our regional partners including counties, municipalities, key private and non-profit sector, and critical infrastructure partners. This investment will facilitate collaboration with information technology security experts, law enforcement, and the fusion centers to coordinate threat information, reduce cyberattack risk and mitigate impact.

II. Project Management - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$285,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Cybersecurity (Titan Fusion Center)

Project Description: This project will fund one Information Systems Analyst (ISS-5) to support the Portland UASI/RDPO region. This position will be employed and managed by the Oregon Department of Justice/Oregon TITAN Fusion Center (OTFC) with the duration of one year. The Oregon TITAN Fusion Center is the State of Oregon's Department of Homeland Security (OHS) and Governor's designated Fusion Center, part of the National Network of Fusion Centers. The OTFC is located within the Oregon Department of Justice/Criminal Justice Division in Salem, Oregon. The grant funds will be used to fund one full-time (ISS-5) to include salary, fringe, phone, transportation and training/equipment costs.

Funding Amount: \$285,000.00

Subgrantee: Oregon TITAN Fusion Center

Grantee Type: Other State Agency (Non-SAA)

Project Location: 97301

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$150,000.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$150,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Cybersecurity	2020 Project has not yet been implemented

II. Project Management - Investment # 6

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$285,000.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Radio Encryption

Project Description: This project is Phase 2 of a multi-phase project to ensure interoperable, secure radio communications between first responder agencies across the region. As described in the approved first phase in the 2020 cycle, Portland Police Bureau (PPB) made the operational decision to encrypt their tactical radio channels based on lessons learned in 2020, and the operational needs of responding agencies to secure scenes, locate and detain suspects, interview witnesses, and other investigatory activities to ensure victim, witness and officer safety, protect confidential investigation information and other legitimate purposes for encrypted tactical communications. As a result, first responder agencies that partner with PPB are not able to have interoperable radio communications with PPB. This project will upgrade the radio communications hardware and software of partner agencies across the region (not PPB). This project will conduct an assessment of the current state of interoperable, encrypted communications across multiple agencies, jurisdictions and disciplines; determine the appropriate hardware and software necessary to ensure interoperable, secure radio communications among all first responder agencies, develop a process to prioritize and sequence the necessary technical upgrades, procure the hardware and software, install the upgrades and test the systems interoperability across the network.

Funding Amount: \$285,000.00

Subgrantee: Portland Police Bureau

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Cybersecurity

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$135,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$135,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Regional Incident Response and Recovery	2020 Project has not been implemented yet.

(End of Investment # 6.)

Investment #7

Investment Information - Investment #7

II.A Investment Name: Soft Targets/Crowded Spaces

II.B Investment Type: Soft Targets/Crowded Places Investment

I. Overview - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$190,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$190,000.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This investment addresses the Soft Targets priority area by mitigating the risk of injuries or deaths by protecting large gatherings against vehicle-borne threats (vehicle-ramming attacks and vehicle-borne improvised explosive devices, or vehicles unintentionally striking pedestrians). Both planned events and spontaneous gatherings (for example, protests) have been subject to intentional ramming attacks. Foreign and increasingly domestic terrorist organizations advocate and enact this strategy due to its minimal capability requirements and potentially catastrophic consequences. OCIA cannot discount the influence that previous attacks may have on inspiring others to conduct similar vehicle-ramming attacks. Following protests arising from the death of George Floyd between May 27, and August 27, 2020, media reports document 104 vehicle ramming incidents across the US. Across the Pacific NW, there have been eight incidents related to protests since May 27, 2020: Portland, June 9, 2020 Driver passes Portland protest blockade on I84 side-swiping Subaru, altercation ensues. Portland, June 17, 2020 A man drove a car into a crowd of Portland protesters, injuring 3. Medford, June 1, 2020 Meeting sees calls for mayor's resignation; some openly carrying asked to leave. Anacortes, WA, May 30, 2020 Anacortes protest takes turn for worse. Seattle, June 3, 2020, KUOW - Several drivers have accelerated toward Seattle protesters this month. Nationwide, concerns grow. Seattle, June 7, 2020, Felony assault charge for Seattle man accused of shooting protester after driving into crowd. Seattle June 10, 2020 Driver Speeds Toward Youth at Protest, Bike Brigade Uses Their Bodies and Bikes to Stop Him. Seattle, July 4, 2020 Driver Speeds Toward Youth at Protest, Bike Brigade Uses Their Bodies and Bikes to Stop Him. Seattle October 27, 2020 Police: Person reportedly hit by car during protest outside West Precinct. The region is not adequately prepared to protect people in crowded spaces against these increasing tactics. In the 2019 SPR, On-Scene Security, Protection and Law Enforcement capability was rated as a low priority, minimal gaps, and not assessed in 2020, however, in light of the growing threat, this will likely be reassessed in the 2021 THIRA/SPR process.

II. Project Management - Investment # 7

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$190,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Soft Target/Crowded Spaces Vehicle Barriers

Project Description: This project equips the RDPO five-county region (Clackamas, Clark, Columbia, Multnomah, and Washington Counties along with all local jurisdictions within) with a shared capability to rapidly deploy effective anti-vehicle barrier systems to protect people attending parades, sporting events, ceremonies, summer markets, elections, protests or other public gatherings from vehicles-borne attacks (vehicle ramming attacks, vehicle-borne improvised explosive devices, etc.) or accidental (i.e. reckless or drunk driving, etc.). The purchase includes anti-vehicle barriers, rapidly deployable by a single person using one of the haulers, on four drop-deck trailers. The equipment is classified under the FEMA Authorized Equipment List (AEL) code of 14SW-01-WALL: Fences; Jersey Walls. Project goals: 1. Protect people from vehicle ramming attacks by denying vehicles access to gatherings; 2. Protect people from improvised explosive devices by providing standoff distance. 3. Protect people from reckless, drunk, or other dangerous driving accidents. 4. Build resilience in our communities to conduct public gatherings without fear of attack. Intended outcomes are that lives are protected or saved from vehicle-borne threats, particularly vehicle ramming attacks. The Transportation Security Administration (TSA) recently published the 2019 document Vehicle Ramming Attacks: Threat Landscape, Indicators, and Best Practices for Countering the Threat which highlights the recent dramatic increase in vehicle ramming attacks in western countries: Terrorism-inspired vehicle ramming attacks in the West have increased at an alarming rate. From 2013 through 2017, terrorists carried out twenty-five known vehicle ramming attacks in North America and Western Europe, resulting in 156 fatalities and 790 injuries. Sixteen of these attacks occurred in 2017 alone. Given the national attention over the past few years on Portland protests and documented vehicle attacks in the Pacific NW, the risk in the region is significant.

Funding Amount: \$190,000.00

Subgrantee: Portland Police Bureau

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Physical Protective Measures

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$0.00	0%
Equipment	\$190,000.00	100%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$190,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 7.)

Investment #8

Investment Information - Investment #8

II.A Investment Name: Community Resilience

II.B Investment Type: Standard Investment

I. Overview - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$579,235.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

The Community Preparedness Investment addresses multiple capabilities including: Community Resilience, Public Information and Warning, Health and Social Services, Public Health, Healthcare and EMS, Mass Care, and Access Control and Identity Verification. The 2019 SPR assessed these capabilities in a range from high to medium priority and moderate to low capabilities. The 2020 SPR assessed Access Control as a low priority, with a 50% gap. It is anticipated this will be reviewed again in the 2021 SPR in light of the access control lessons learned from mass testing and vaccination clinics as well as wildfires, and social unrest/protests. The 2020-21 period delivered multiple, concurrent declared emergencies including COVID-19, wildfires, social unrest/protests, and severe weather. Our communities ability to be resilient was deeply tested. The regional capabilities developed through previous investments in Citizen Corp, Public Alerts, Community Engagement and Safety Net Clinics were thoroughly validated by the tremendous support volunteers provided in support of testing and vaccination clinics, support for quarantined or displaced households, distributing PPE and other supplies, and culturally specific communications. Volunteers were the engine for the response and recovery functions our communities have relied upon and each of these core capabilities were tested by these multiple real-life events and found strong and effective demonstrating the value of these investments. In addition to investing in Citizen Corps planning, training, equipment and exercises, this investment also strengthens the region's Public Information and Warning capability by improving the Public Alerts website functionality and accessibility so that the region's diverse communities are able to receive timely, actionable alerts and take appropriate steps to ensure safety, and protect life and property. The region again seeks to engage historically marginalized populations through our community engagement project so that our response and recovery efforts support all the members of our community equitably. The Health and Social Services capability is also included in this investment. COVID-19 and the region's 2020 wildfire season both demonstrated the clinical safety net's resilience and exposed areas of vulnerabilities that require follow up. The network of clinics serves the most vulnerable and historically underserved communities across the region.

II. Project Management - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$579,235.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Citizen Corps

Project Description: The Citizen Corp 2021 grant request continues to support community resilience through bolstering of Citizen Corps programs in the region. Our goal is to add new, grow existing, and sustain current capabilities of Citizen Corps programs in the region. These efforts include recruiting, training, equipping and managing volunteers. Proposed projects will strengthen collaboration between regional Citizen Corps programs through joint training and shared resources. Basic CERT Training-Based on lessons learned from multiple, concurrent disasters of 2020, Citizen Corps proposes to develop a regional CERT eLearning program. At present, CERT programs rely on in-person classroom training to certify volunteers. Though CERT training will always include some hands-on training, many of the lecture portions can be formatted to online courses. Anticipated outcomes include: Attracting younger volunteers. Improve retention as eLearning aligns better with different learning styles (combining lecture with gamification, for example) and puts prospective volunteers more in control of their learning experience and work around their personal schedules. Expand rural volunteers: eLearning is also more accessible to rural communities. In the event of a regional emergency, eLearning could also provide just-in-time training to a prospective corps of response volunteers. While initial development will be in English, the coursework will be easily translated into multilingual and multicultural versions. PBEM's first Spanish-language CERT class, conducted in 2020 in close partnership with a CBO, has demonstrated the feasibility of this approach. Equipment/Safety-Equipment purchasing constitutes the largest portion of the Citizen Corps request. Public safety volunteers provide routine support to police and fire and the community by doing citizen patrols, conducting public education and outreach, and monitoring/serving at special events. Volunteers must be identifiable and appropriately equipped when exercising or deployed to an assignment. Equipment includes CERT PPE (such as hard hats and reflective vests) as well as basic CERT response equipment. It will also maintain Medical Reserve Corps equipment and supplies and enhance the amateur radio communication network. Outreach/Community Preparedness-Engaging and educating the public is a core tenant of Citizen Corps programs. This project includes funding for Neighborhood Watch/Neighbors on Watch materials as well as revision, translation, and printing of outreach materials for several jurisdictions. Agencies have agreed to share files and final products of all of outreach material that is updated and translated. Citizen Corps also co-develops messaging with community organizations that represent historically underserved communities (BIPOC communities and non-English speaking communities). Community Organizations Active in Disaster-The Portland Bureau of Emergency Management (PBEM) has launched a Portland-area Community Organizations Active in Disaster (COAD). This group mobilized and responded to COVID-19. Except for the nascent Corbett COAD, PDX COAD is the only COAD program in the UASI region. The PDX COAD network disseminated information and distributed PPE, food, and other resources to thousands of households in historically underserved communities. This program will be renamed "Neighbor 2 Neighbor" ("N2N"). The objective of N2N is to support socially isolated households who could benefit from neighborhood-organized problem solving and networks. N2N works by mobilizing neighbors and CBOs to connect neighbors in need to social services, helping with household tasks as appropriate, and reducing social isolation. This proposal supports a limited term .5) FTE to scale up the N2N program citywide and administer the program.

Funding Amount: \$579,235.00

Subgrantee: Portland Office of Emergency Management - UASI

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Community Resilience

Capability Building: Build

Deployable: Yes

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$63,500.00	17.98%
Organization	\$0.00	0%
Equipment	\$231,768.00	65.63%

Training	\$57,886.00	16.39%
Exercises	\$.00	0%
Total	\$353,154.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Initiate
 Project Start Date: MARCH 2022
 Project End Date: FEBRUARY 2024
 Does this project require new construction, renovation, retrofitting or modifications of existing structure? No
 Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Community Resilience	2020 project has not been implemented yet.

II. Project Management - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$579,235.00

All of the requested funding must be associated with specific projects.

Project # 2

Project Information - Project # 2

Project Name: Public Alerts

Project Description: In 2019, the Disaster Messaging Task Force (DMTF) redesigned PublicAlerts.org, making it a regional hub for emergency information. In addition to information about alerts, it also contains information about hazards, preparedness, recovery, and community involvement. The website redesign was done primarily by the RDPO Communications Coordinator and the DMTF, along with technical support from the City of Portland's Bureau of Technology Services. The content and layout was based on the team's understanding of disaster messaging best practices and their years of experience doing outreach in our region. While the DMTF did their best to create a website that meets the needs of the whole community, no efforts have been made to confirm that it does. Additionally, the website needs to be rebranded and promoted so the public knows it is a comprehensive source of information about alerts, hazards, preparedness, and community engagement. This project seeks to resolve these issues. We will conduct a usability survey, resolve issues, rebrand, and promote the website. PublicAlerts.org will: Be reviewed by members of the public to ensure it meets their needs; Be rebranded to ensure the public knows that it contains a wealth of information; Be promoted online. Outcomes and Deliverables: Create and implement an online usability survey, which will be translated into the regions top five non-English languages and distributed in all five counties. Partnering agencies and organizations will be asked to share the online survey with their constituents. Survey participants will be entered in a drawing for a gift card. (This could be scaled up to include focus groups, which provide higher quality feedback.) Survey themes will be identified, and the DMTF will resolve identified issues; Conduct rebranding based on the usability study. The logo will be redesigned to say "PublicAlerts.org" (so people know that it's a website), and assess the need for additional rebranding. (This could be scaled up to include social media content and promotional materials for in-person outreach.); Launch a small-scale web campaign. Partnering agencies and organizations will be asked to amplify this campaign. Future grant projects will continue to amplify this promotion work via radio, television, etc.

Funding Amount: \$579,235.00

Subgrantee: Portland Office of Emergency Management - UASI

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 2

Primary Core Capability: Public Information and Warning

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$45,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$45,000.00	100%

III.B - Project Baseline and Management - Project # 2

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No
Supports Previous Awarded Investment? No

II. Project Management - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$579,235.00

All of the requested funding must be associated with specific projects.

Project # 3

Project Information - Project # 3

Project Name: Community Engagement, Lessons Learned

Project Description: This project will operationalize lessons learned from after action reports from the multiple, concurrent declared disasters in 2020, and best practices and apply best of class principles and practices for how public, private, and non-profit organizations engage with one another and the public prior to, during, and after disaster. It will create new ways of communicating to effectively prepare people in our region for disasters. As with prior community engagement projects, this project will be informed by mutual learning emergency management, community-based organizations (CBOs), and the community members. This project will benefit from relationships developed and strengthened throughout each of its previous stages. The mutual learning will contribute to reducing duplication of effort by increasing the effectiveness and efficiency of our shared work. The intent is to continue to engage all five RDPO counties and to create tools, trainings, and best practice outreach and engagement models that can be duplicated across the region, state, and country. These strategies will guide this UASI 2021 project: Continue to strengthen partnerships and create shared learning between public, private, and nonprofit organizations; Ensure outcomes and deliverables are culturally informed; Incorporate robust feedback from the community into the revision and finalization of deliverables; Develop and implement engagement strategies and tools that can be deployed prior to, during, and after disasters; Leverage the strengths and resources of CBOs and private organizations already engaged with underserved populations; Use modern instructional design to create products that are vibrant, engaging, and have broad appeal and are appropriate for a range of ages; Work with organizations that work with youth to identify gaps and opportunities in youth preparedness messaging (e.g., school clubs, Sun Schools Program, Parents4Preparedness, Oregon ASK, OMSI, Education Service Districts, etc.); Leverage and inform the work of other organizations that are developing preparedness curriculum and materials and doing community engagement work (e.g., Oregon Emergency Management, United Way, Red Cross, etc.). Collaborate, identify gaps, and avoid overlap; Hire curriculum development and instructional design experts to make technical content more accessible and appealing to a wider audience, including animations and interactive e-learning. For example, short engaging videos for youth and adults about disaster phases and content about how government works; Create facilitator guides for disaster related curriculum that is based on: popular education, cultural intelligence, peer-to-peer, and train-the-trainer education frameworks (e.g., increased interactive model of facilitated discussion, strength-based approach, incorporation of interests of learners such as additional content on certain sections like psychological first aid, post-disaster topics, etc.); translations; Prioritize accessibility (multiple languages, Universal Design, e-learning, other mechanisms); Emphasize work toward racial equity and justice for underserved populations, which is an essential part of our community disaster resilience strategy; Discuss multiple phases of disaster resilience, including preparedness, response, and recovery; Provide options for levels depending on the audience time and interest.

Funding Amount: \$579,235.00

Subgrantee: Multnomah County Emergency Management

Grantee Type: Local Jurisdiction / Entity

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 3

Primary Core Capability: Community Resilience

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$71,081.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$71,081.00	100%

III.B - Project Baseline and Management - Project # 3

Project Management Step: Plan

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? Yes

Prior Year	Investment	Last Completed Milestone
2020	Community Resilience	2020 project has not been implemented yet

II. Project Management - Investment # 8

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$579,235.00

All of the requested funding must be associated with specific projects.

Project # 4

Project Information - Project # 4

Project Name: Clinical Safety Net Capacity Building

Project Description: The Coalition of Community Health Clinics (CCHC) has played a fundamental role in the emergency preparedness efforts of safety-net clinics who serve the most medically vulnerable, low- income, and refugee and immigrant populations in the region. 2020 has shown that these safety-net clinics are on the front lines of providing medical care and resources to vulnerable populations hit hardest by the pandemic, while at the same time continuing their need to prepare for other cascading or no-notice events. The COVID-19 pandemic has laid bare that heightened levels of emergency preparedness planning, response, and assistance will be the norm for the foreseeable future. With the cascading events that the pandemic has brought to our region (increasing levels of homelessness/inadequate housing, loss of employment, etc.) our safety-net clinics will see an increase in both patient numbers and increased visits. A fundamental concept built into CCHCs mission is health equity; this applies to emergency preparedness planning. Since 90% of patients that member clinics see are under 200% of the federal poverty line, CCHCs goal is to continue improving opportunities and services for historically underserved communities to access healthcare, improve health outcomes, and reduce disparities before, during, and after a disaster. COVID-19 has shown that the burden of infection has been on these populations including seniors, medically vulnerable, BIPOC, people with disabilities, and homeless persons. CCHCs Emergency Preparedness program will: Bring together emergency preparedness staff from the 17 safety-net clinics and key partners twice per year to share best practices and lessons learned. Topics include, but are not limited to, emergency communications planning, tabletop exercises, Points of Distribution (POD) planning for medical countermeasures, and more; Provide technical assistance for safety-net clinics to improve their emergency preparedness planning; Bring awareness of the region's emergency management system to be able to assist safety-net clinics in all facets of emergency response; Continue to improve individual safety-net clinic emergency preparedness through assistance in the following areas: hazard and risk assessments, communications planning, employee preparedness and consultation; Provide CCHC with an emergency manager to provide, as needed, strategic and technical response assistance during a disaster or ongoing critical event. This position would act as a liaison to the NW Oregon Health Preparedness Organization (HPO); Continue to maintain an information network via listservs and other communication platforms to ensure the timely release and flow of critical and needed preparedness and response information. In times of disaster, this includes information on evacuation planning, preparedness planning, etc. In other times it includes educational opportunities, webinars, changes to regulatory emergency preparedness requirements, etc.; Coordinate with other healthcare agencies in the region who collaborate with CCHC either directly or through information sharing. These agencies include the HPO, RDPO, Oregon Primary Care Organization and coordinated care organizations.

Funding Amount: \$579,235.00

Subgrantee: Oregon Health Authority - Public Health Division

Grantee Type: Other State Agency (Non-SAA)

Project Location: 97266

III.A - Project Alignment to Core Capability and Solution Areas - Project # 4

Primary Core Capability: Health and Social Services

Capability Building: Build

Deployable: No

Shareable: Yes

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$110,000.00	100%
Organization	\$0.00	0%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$110,000.00	100%

III.B - Project Baseline and Management - Project # 4

Project Management Step: Execute

Project Start Date: MARCH 2022

Project End Date: FEBRUARY 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 8.)

Investment #9

Investment Information - Investment #9

II.A Investment Name:

SSA Management and Administration

II.B Investment Type:

Standard Investment

I. Overview - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$3,000.00

II.D - How much of this Investment will be obligated towards Law Enforcement Terrorism Prevention Activities (LETPA): \$0.00

II.E - Describe the investment, specifically how it addresses gaps and/or sustainment in the Threat and Hazard Identification Risk Assessment (THIRA)/Stakeholder Preparedness Review (SPR):

This investment covers the costs at the state level to administer the UASI grant to the Regional Disaster Preparedness Program, housed within the Portland Bureau of Emergency Management. By agreement, Oregon Emergency Management retains \$3,000 of the UASI management and administration funding, with the balance being allocated to PBEM to cover the primary grant administration work and costs.

II. Project Management - Investment # 9

II.C - What is the funding source for this investment:

Funding Source	Funding Amount
UASI	\$3,000.00

All of the requested funding must be associated with specific projects.

Project # 1

Project Information - Project # 1

Project Name: Oregon Emergency Management SAA Management and Administration

Project Description: This portion of the grant covers the management and administrative costs incurred by Oregon Emergency Management in administering the UASI grant with the Portland Bureau of Emergency Management. The balance of the M&A costs, by agreement are allocated to PBEM to cover the primary work and costs of administering the grant.

Funding Amount: \$3,000.00

Subgrantee: Oregon Emergency Management

Grantee Type: Other State Agency (Non-SAA)

Project Location: 97301

III.A - Project Alignment to Core Capability and Solution Areas - Project # 1

Primary Core Capability: Operational Coordination

Capability Building: Build

Deployable: No

Shareable: No

Solution Area	Amount of Proposed Funding	Percent of Proposed Funding
Planning	\$0.00	0%
Organization	\$3,000.00	100%
Equipment	\$0.00	0%
Training	\$0.00	0%
Exercises	\$0.00	0%
Total	\$3,000.00	100%

III.B - Project Baseline and Management - Project # 1

Project Management Step: Execute

Project Start Date: DECEMBER 2021

Project End Date: AUGUST 2024

Does this project require new construction, renovation, retrofitting or modifications of existing structure? No

Supports Previous Awarded Investment? No

(End of Investment # 9.)