

PROPOSED 2020 STRATEGIC PLANNING PROCESS

ASSESS

Review Past Strategic Plan/Program
Performance Review
Identify Carry-Over Priorities & Projects
Identify Core Capability/Program Gaps &
Needs

Identify and Review New Program and Advocacy Opportunities/Strategies Conduct SWOT/Environmental Scanning, covering: Organizational Capacity/Bandwidth/Structure, Lead Administrative Agency Service Provision, Funding/Resources, Economic Trends, Other Social/Cultural/Political External and Internal Forces

SET GOALS AND OBJECTIVES

Synthesize and Prioritize
Assessment Outputs and Develop
2022 - 2027 Program, Advocacy,
and Organizational Change Goals
and Objectives in Each RDPO
Mission Area [Prevention,
Protection, Mitigation, Response
and Recovery]

SET KEY PRIORITIES, STRATEGIES, INTENDED OUTPUTS, &

OUTCOMES

Prioritize areas of work within the goals and objectives where the RDPO Policy and Steering Committees want the organization to focus its resources (time, human, funding) for the first two years.

[Purpose: Focusing resources and strategies to make a bigger impact on select goals and objectives.]

INPUTS:

€ 2019 Threat and Hazard Identification & Risk Assessment (THIRA) & Stakeholder Preparedness Report (SPR) [Portland UASI Region, OR & WA States, FEMA R10] € 2018 National Preparedness Report € Inter-Disciplinary Subject Matter Expert Focus Groups/Interviews/Surveys [utilize existing RDPO committee and work group schedules as much as possible]

€ Topical White Papers, Reports, Analyses that provide best practices and new/refined strategies

€ SWOT and Environmental analysis tools using reliable online sources

€ Local and Regional Exercise after-action reports

€ RDPO Project and Process After-Action Reports

€ Federal and Other Grant Mechanism Guidance (e.g., HSGP, including UASI, Pre-Mitigation Grant Funding, etc.)

€ RDPO-PBEM MOU & Lead Agency Services
Performance Review

INPUTS:

€ All outputs from the assessment phase (synthesized and honed by the RDPO Manager into an assessment document)

INPUTS:

€ Goals and objectives provided from the previous step (synthesized and honed by RDPO Manager)

Outputs/Outcomes:

€ Clearly Identified Gaps/Needs/Areas of Improvement for Key Regional Core Capabilities [To Build, To Maintain, Refresh, Release, or Hibernate]

€ Clarification/Agreement on Who Owns the Core Capabilities and Which Disciplines Should Be Involved

€ State, FEMA Region 10 and Federal Preparedness CC Gaps and Program Priorities € PBEM Performance Improvements as the LAA and suggested changes to the current RDPO-PBEM MOU

€ New program territory to explore (e.g., FEMA's Lifelines/Supply-Chain Resilience) € Clarity on: RDPO and Partners' Capacity and Bandwidth Strengths/Weaknesses/Gaps and RDPO Organizational/Structural & Cultural Change Needs

€ Economic/Social/Cultural/Political Forces Influencing the RDPO; Other Change Influences on the RDPO (e.g., Metro's Resilience Program)

Outputs/Outcomes:

€ Draft 2022 - 2027 Goals and Objectives (Program Committee, with RDPO Manager/Staff support) € 2022-2027 Goals and Objectives agreed and finalized by the Steering Committee and approved by the Policy Committee.

Outputs/Outcomes:

€ Draft five priority area statements, with associated strategies, outputs, and outcomes to focus resources during the first two years of the strategic plan (Program Committee/RDPO Manager)

€ Up to five priority area statements, with associated strategies, outputs, and outcomes to focus resources during the first two years of the strategic plan agreed/finalized by the Steering Committee and approved by the Policy Committee.

Key Stakeholders Engaged by RDPO Staff

Discipline Work Groups, Standing Committees and Task Forces Program, Steering and Policy Committees State, Regional and Federal Partners Topical Area Subject Matter Experts (e.g., Phillip Palin for Lifelines/Supply Chain)

Key Stakeholders Engaged by RDPO Staff

Discipline Work Groups, Standing Committees and Task Forces Program, Steering and Policy Committees Others, as identified/appropriate

Key Stakeholders Engaged by RDPO Staff

Program, Steering and Policy Committees Others, as identified/appropriate



PROPOSED 2020 STRATEGIC PLANNING WORK PLAN

